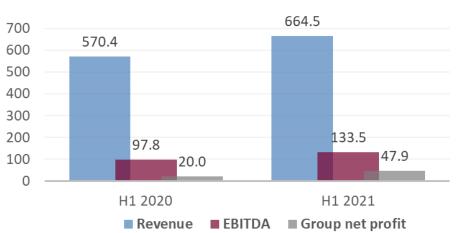




2021 First Half results highlights

EUR million





200 150 280.6 100 137.6 50 0 30/06/2020 30/06/2021

- Revenues reached 664.5 M€ (+16.5%) thanks to good ٠ performance in all geographies
 - Cement volumes up by 18.7% driven by Turkey, Belgium and Denmark
 - EBITDA reached 133.5 M€ (+36.6%)
 - Higher contribution from Turkey, Belgium, and to a lesser extent, Asia Pacific and Egypt
 - EBITDA Margin up to 20.1% from 17.1% in H1 2020
 - 2020 figures impacted by Covid19 and 5.6 M€ one-offs
- EBIT reached 79.0 M€ (+83%) from 43.2 M€ in H1 2020
- Group net profit reached 47.9 M€ (20.0 M€ in H1 2020) • after 9.7 M€ of financial charges and 16.9 M€ of taxes
 - Net Financial Debt reached 137.6 M€, a reduction of 142.9 M€ year on year, including 23.0 M€ of share buyback

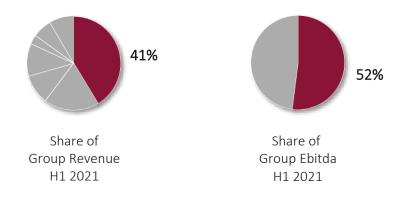


Net financial debt



•

Nordic & Baltic



🕞 Denmark

- Both grey and white cement volumes up due to increased market activity
- White cement exports up 22% due to higher deliveries to the US, UK, Germany, Poland, Belgium and France; grey cement exports declined by 11% due lower sales in Norway
- RMC volumes up 11% and aggregates up 30%
- EBITDA declined by **2.5%**, due to cost inflation on raw materials, electricity and other operating costs

EUR '000	H1 2021	H1 2020	Chg %
Revenue (*)	305,562	271,698	12.5%
Denmark	204,546	187,610	9.0%
Norway / Sweden	95,746	83,795	14.3%
Others (**)	32,945	27,683	19.0%
Eliminations	(27,675)	(27,390)	
EBITDA	69,221	67,255	2.9%
Denmark	57,689	59,172	(2.5%)
Norway / Sweden	9,312	7,054	32.0%
Others (**)	2,220	1,029	115.7%
EBITDA Margin %	22.7%	24.8%	

+ Norway

- RMC sales volumes up by 3%; from March significant recovery with the kick off of some projects. Public and private sectors activities remain uncertain, more favourable trend in the South of the country
- Norwegian Krone appreciated 5.5% vs. Euro

Sweden

- Favourable weather and robust construction market, RMC and aggregates sales volumes up 19% and 9% respectively
- Swedish Krone appreciated 3.5% vs. Euro

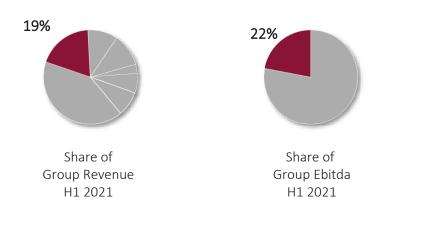
(*) Revenue from Sales and Services
(**) Includes: Iceland, Poland, Russia, white cement sales from Denmark to Belgium and France





3

Belgium and France (*)



EUR '000	H1 2021	H1 2020	Chg %
Revenue	139,902	120,163	16.4%
EBITDA	29,097	23,237	25.2%
EBITDA Margin %	20.8%	19.3%	

丿 Belgium

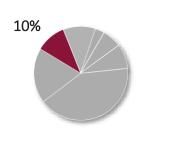
France

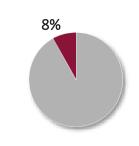
- Cement volumes increased by 10%, thanks to favourable weather and comparison base with 2020 impacted by Covid19. Positive trend in Belgium and France while The Netherlands and Germany were weak
- RMC: **30%** volumes growth thanks to some important projects getting under way and a new plant in France
- Aggregates: volumes up 10% YoY, with stronger domestic and export to France
- EBITDA increased by 25.2% to 29.1 M€ due to some maintenance costs being postponed and weak March comparable figures due to Covid-19 impact. Negative impact from higher raw materials costs





North America





Share of Group Revenue H1 2021 Share of Group Ebitda H1 2021

EUR '000	H1 2021	H1 2020	Chg %
Revenue	76,183	75,304	1.2%
EBITDA	10,925	10,119	8.0%
EBITDA Margin %	14.3%	13.4%	

United States

- Sustained volume growth (+13%) of white cement especially in Florida and York region (PA) also due to a base effect and favorable weather despite a hurricane in Texas and snowfall in York
- 1.2% increase in revenue due to higher volumes despite currency translation impact
- EBITDA up by 8% thanks to good costs control
- 10% USD devaluation vs EUR





Asia Pacific

7%	8	%	
Share of Group Revenue H1 2021	G	Share of roup Ebitda H1 2021	
EUR '000	H1 2021	H1 2020	Chg %
Revenue	48,602	37,799	28.6%
China	28,231	23,096	22.2%
Malaysia	20,371	14,917	36.6%
Eliminations	0	(214)	
EBITDA	10,860	8,159	33.1%
China	8,128	6,630	22.6%
Malaysia	2,732	1,529	78.7%
EBITDA Margin %	22.3%	21.6%	

China

- Strong demand with white cement and clinker sales volumes up 16%, despite a rainy start of the year, supported by several projects
- EBITDA up by 22.6% driven by higher volumes despite higher variable and fixed costs

🔮 Malaysia

- White cement sales increased by 48%, driven by exports, while local market was up 25%, thanks also to easy comparable figures; in June 2021 a new lockdown in Malaysia affected negatively domestic and export activity
- Export volumes grew by **50%** with increased exports of cement and clinker to Australia, the Philippines and Bangladesh
- Export prices declined due to mix and FX impact
- EBITDA increased by 79%, despite the negative impact of increasing fuel and other fixed costs





Turkey

11%		6%	
Share of Group Revenue H1 2021		Share of Group Ebitda H1 2021	
EUR '000	H1 2021	H1 2020	Chg %
Revenue	82,551	57,174	44.4%
EBITDA	7,361	(8,837)	183.3%
EBITDA Margin %	8.9%	-15.5%	

Turkey (*)

- Grey cement volumes increased by around 29%, with domestic sales volumes up 40% driven by strong demand in the Marmara, Anatolian and Aegean regions
- Exports declined 8% with a more favorable sales mix
- Avg cement prices in local currency up with different local trends
- RMC volumes increased by 80% YoY, thanks to start of new infrastructure projects and opening of new plants
- 33% TRY devaluation vs. Euro
- Positive EBITDA and strong YoY improvement, also in RMC and waste businesses. 2020 EBITDA included 3.1 M€ one-off costs





Egypt

3%		4%	
Share of Group Revenue H1 2021	Gro	Share of Dup Ebitda H1 2021	
EUR '000	H1 2021	H1 2020	Chg %
Revenue	23,560	19,798	19.0%
EBITDA	5,324	3,756	41.7%
EBITDA Margin %	22.6%	19.0%	

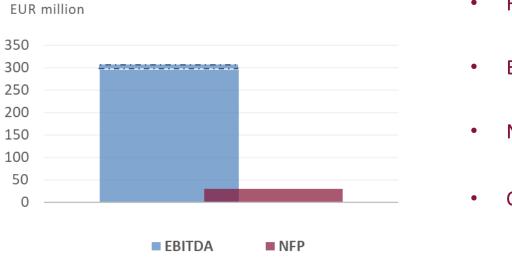
😂 Egypt

- White cement domestic volumes increased by **30%**
- White export volumes increased by 20% after the removal of pandemic restrictions
- EBITDA increased by **41.7%** due to higher volumes and export prices and lower fuel purchasing costs, despite increased transport and raw materials costs
- EGP devalued by **8.5%** vs. Euro





Raised 2021 Full Year Guidance



- Revenues ~ 1.35 BN€ (from 1.3 BN)
- EBITDA ~ 295-305 M€ (from 285-295 M€)
- Net debt ~ 30 M€ (unchanged)
- Capex ~ 95 M€

This forward-looking indication does not include new outbreaks of the Covid-19 pandemic in the coming months. The foregoing exclusively reflects the point of view of the company's management, and does not represent a guarantee, a promise, an operational suggestion or even just an investment advice.





Consolidated Income Statement

(EUR million)	H1 2021	H1 2020	Chg %
REVENUE FROM SALES AND SERVICES	664.5	570.4	16.5%
Change in inventories	(2.7)	(5.3)	48.5%
Increase for internal work and other income	8.3	7.4	13.2%
TOTAL OPERATING REVENUE	670.2	572.5	17.1%
Raw materials costs	(267.4)	(217.5)	22.9%
Personnel costs	(95.0)	(95.2)	(0.2%)
Other operating costs	(174.3)	(162.0)	7.6%
TOTAL OPERATING COSTS	(536.7)	(474.7)	13.1%
EBITDA	133.5	97.8	36.6%
EBITDA Margin %	20.1%	17.1%	
Amortisation, depreciation, impairment losses and provisions	(54.5)	(54.6)	(0.2%)
EBIT	79.0	43.2	83.0%
EBIT Margin %	11.9%	7.6%	
NET FINANCIAL INCOME (EXPENSE)	(9.7)	(11.2)	(12.9%)
PROFIT BEFORE TAXES	69.3	32.0	116.6%
Income taxes	(16.9)	(10.1)	67.4%
PROFIT FROM CONTINUING OPERATIONS	52.4	21.9	139.3%
PROFIT FOR THE YEAR	52.4	21.9	139.3%
Non controlling interests	4.5	1.9	136.1%
GROUP NET PROFIT	47.9	20.0	139.6%





Disclaimer and Other information

•This presentation has been prepared by and is the sole responsibility of Cementir Holding N.V. (the "Company") for the sole purpose described herein. In no case may it or any other statement (oral or otherwise) made at any time in connection herewith be interpreted as an offer or invitation to sell or purchase any security issued by the Company or its subsidiaries, nor shall it or any part of it nor the fact of its distribution form the basis of, or be relied on in connection with, any contract or investment decision in relation thereto. This presentation is not for distribution in, nor does it constitute an offer of securities for sale in Canada, Australia, Japan or in any jurisdiction where such distribution or offer is unlawful. Neither the presentation nor any copy of it may be taken or transmitted into the United States of America, its territories or possessions, or distributed, directly or indirectly, in the United States of America, its territories or possessions or to any U.S. person as defined in Regulation S under the US Securities Act 1933 as amended.

•The content of this document has a merely informative and provisional nature and is not to be construed as providing investment advice. The statements contained herein have not been independently verified. No representation or warranty, either express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness, correctness or reliability of the information contained herein. Neither the Company nor any of its representatives shall accept any liability whatsoever (whether in negligence or otherwise) arising in any way in relation to such information or in relation to any loss arising from its use or otherwise arising in connection with this presentation. The Company is under no obligation to update or keep current the information contained in this presentation and any opinions expressed herein are subject to change without notice. This document is strictly confidential to the recipient and may not be reproduced or redistributed, in whole or in part, or otherwise disseminated, directly or indirectly, to any other person.

•The information contained herein and other material discussed at the presentation may include forwardlooking statements that are not historical facts, including statements about the Company's beliefs and current expectations. These statements are based on current plans, estimates and projections, and projects that the Company currently believes are reasonable but could prove to be wrong. However, forwardlooking statements involve inherent risks and uncertainties. We caution you that a number of factors could cause the Company's actual results to differ materially from those contained or implied in any forwardlooking statement. Such factors include but are not limited to: trends in company's business, its ability to implement cost-cutting plans, changes in the regulatory environment, its ability to successfully diversify and the expected level of future capital expenditures. Therefore, you should not place undue reliance on such forward-looking statements. Past performance of the Company cannot be relied on as a guide to future performance. No representation is made that any of the statements or forecasts will come to pass or that any forecast results will be achieved.

•By attending this presentation or otherwise accessing these materials, you agree to be bound by the foregoing limitations.

Investor Relations:

Phone +39 06 32493305

Email invrel@cementirholding.it

Web Address:

www.cementirholding.com

2021 Financial Calendar:

9 March	Full year 2020 Results
21 April	AGM
5 May	First Quarter Results
28 July	First Half Results
11 November	Nine Months Results

Stock listing information:

- Milan Stock Exchange
- Ticker: CEMI.IM (Reuters)
- Ticker: CEM.IM (Bloomberg)

Registered Office:

Zuidplein 36 1077 XV – Amsterdam, The Netherlands



 \leftarrow